CHILDREN & FAMILY SERVICES

Budget 2014/15 £		Employees £	Running Costs £	External Income I	nternal Income £	Net Total £	Schools £	Early Years £	High Needs £	Total Schools Block £	TotaL LA Block £
1,491,020	Total Directorate	1,368,790	129,420	-4,550	-2,640	1,491,020	18,500	44,230	153,950	216,680	1,274,340
1,139,540	First Response	1,159,500	15,000	-34,960	0	1,139,540	0	0	0	0	1,139,540
1,479,160	Safeguarding Unit	1,947,610	207,350		-104,000	2,039,160	0	0	0	0	2,039,160
<u>176,220</u> 2,794,920	LSCB CYPS Safeguarding Assurance Total	265,490	220,650		-40,500	176,220	0	0	0	0	176,220
2,754,520	CTPS Saleguarding Assurance Total	3,372,600	443,000	-316,180	-144,500	3,354,920	0	0	0	0	3,354,920
2,706,540	Specialist Assessment & Response Locality 3	2,406,150	712,190	-411,800	0	2,706,540	0	0	0	0	2,706,540
3,201,980	Specialist Assessment & Response Locality 2	2,601,490	330,180		0	2,901,970	0	0	0	0	2,901,970
2,642,640 9,651,410	Specialist Assessment & Response Locality 1 Fostering & Adoption	2,177,640 2,006,730	285,450 9,252,120		0	2,442,640 11,106,410	0	0	0	0	2,442,640 11,106,410
2,286,600	Childrens Management	184,360	1,842,230		0	2,026,590	0	0	0	0	2,026,590
8,874,370	Operational Placements	1,222,030	7,162,470	-10,120	0	8,374,380	0	0	0	0	8,374,380
3,709,370	Disabled Children	1,028,730	2,382,850	-102,200	0	3,309,380	0	0	0	0	3,309,380
33,072,910	CYPS Social Care Total	11,627,130	21,967,490	-726,710	0	32,867,910	0	0	0	0	32,867,910
1,055,630	Integrated Locality Working - Locality 3	776,310	284,540	-3,800	0	1,057,050	0	0	0	0	1,057,050
1,142,460	Integrated Locality Working - Locality 2	918,950	224,910		0	1,142,460	0	0	0	0	1,142,460
1,358,540	Integrated Locality Working - Locality 1	1,044,620	315,820		0	1,358,540	0	0	0	0	1,358,540
6,637,190 0	Targeted Early Help C&FS Supporting Leics Families	2,442,310 2,132,620	3,130,570 421,000		-267,550 -892,210	5,208,450 -10	0	0	0	0	5,208,450 -10
1,817,810	C&FS Youth Offending Service	2,380,250	403,970	-967,790	-348,920	1,467,510	ő	0	ő	0	1,467,510
465,380	C&FS Community Safety	177,230	323,770	-36,000	0	465,000	0	0	0	0	465,000
12,477,010	Targeted Early Help Total	9,872,290	5,104,580	-2,769,190	-1,508,680	10,699,000	0	0	0	0	10,699,000
48,344,840	TOTAL CHILDREN'S SOCIAL CARE & EARLY HELP	24,872,020	27,515,070	-3,812,080	-1,653,180	46,921,830	0	0	0	0	46,921,830
601,330	Education Suffciency Total	834,320	77,480	-140,000	-170,460	601,340	279,620	0	38,400	318,020	283,320
	Education Sunciency Total	034,320	·	·	-170,400		279,020	0	30,400	310,020	
2,293,930	VCS Savings to be allocated	0	-736,070	0	0	-736,070	0	0	0	0	-736,070
24,959,660	CYPS 0-5 Learning	1,475,700	22,939,080	-31,400	0	24,383,380	0	23,335,380	298,000	23,633,380	750,000
0 2,658,000	CYPS Music Services CYPS 5-19 Learning	1,058,550 141,100	584,800 2,275,170		-56,680	2,298,000	0 248,000	0	0	0 248,000	0 2,050,000
27,617,660	CYPS Education Quality Total	2,675,350	25,799,050		-56,680	26.681.380	248,000	23,335,380	298,000	23,881,380	2,050,000
				.,,	,				,	11	
4,778,730	Specialist Services to Vulnerable Groups	4,152,890	753,270		-155,860	4,538,770	0	0	3,432,160	3,432,160	1,106,610
3,022,550 7,801,280	Education of Vulnerable Groups Education of Vulnerable Groups Total	599,240 4,752,130	2,616,070 3,369,340	-211,530	-16,100 -171,960	3,199,210 7,737,980	0	0	2,163,650 5,595,810	2,163,650 5,595,810	1,035,560 2,142,170
7,001,200	Education of Vullerable Groups Total	4,732,130	3,309,340	-211,530	-171,900	7,737,980	U	0	3,393,610	3,393,610	2,142,170
38,314,200	TOTAL EDUCATION, LEARNING & SKILLS	8,261,800	28,509,800	-2,087,870	-399,100	34,284,630	527,610	23,335,380	5,932,210	29,795,200	4,489,420
49,804,230	Special Educational Needs	609,730	49,445,150	-250,660	0	49,804,220	0	0	49,246,720	49,246,720	557,500
507,450	Commissioning & Procurement	239,990	258,570		0	497,460	0	0	0	0	497,460
50,311,680	Commissioning & SEN Total	849,720	49,703,720	-251,760	0	50,301,680	0	0	49,246,720	49,246,720	1,054,960
8,570	Transformation Total	1,168,360	0	0	-1,168,360	0	0	0	0	0	0
888,450	Admin & Committees	479,870	499,590	0	-81,010	898,450	416,280	0	0	416,280	482,170
237,260	Business Support	66,900	50,360	0	0	117,260	0	0	0	0	117,260
1,569,990	Human Resources	0	1,640,000		0	1,570,000	674,890	0	0	674,890	895,110
2,695,700	Business Support Total	546,770	2,189,950	-70,000	-81,010	2,585,710	1,091,170	0	0	1,091,170	1,494,540
53,015,950	TOTAL COMMISSIONING & DEVELOPMENT	2,564,850	51,893,670	-321,760	-1,249,370	52,887,390	1,091,170	0	49,246,720	50,337,890	2,549,500
357,004,080	Total Individual Schools Budget	0	372,809,810	-14,609,500	0	358,200,310	358,758,230	-303,600	-254,310	358,200,320	0
-437,523,500	Total Dedicated Schools Grant	0	-258,186,870		0	-438,550,090	-360,395,510	-23,076,010	-55,078,570	-438,550,090	0
-80,519,420	Total DSG Items	0	114,622,940		0	-80,349,780	-1,637,280	-23,379,610	-55,332,880	-80,349,770	0
60,646,590	TOTAL C&FS	37,067,460	222,670,900	-201,198,980	-3,304,290	55,235,090	0	0	0	0	55,235,090

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ADULTS AND COMMUNITIES

Budget 2014/15 £		Employees £	Running Expenses £	External Income £	Internal Income £	Net Total £
	Reablement, Early Intervention and Prevention					
5,570,640	Reablement	5,148,890	1,840,070	-1,174,330	0	5,814,630
0 113,100	First Contact Assistive Technology	145,800 449,960	6,000 639,500	-151,800 -980,000	0	0 109,460
3,005,710	Aids and Adaptations	355,050	2,924,460	-463,620	0	2,815,890
67,500	Luncheon Clubs	0	67,500	-17,500	0	50,000
278,180	Extra Care Preventative Services	0 0	400,500 0	0	0	400,500
1,689,720	Eligible Services (e.g. Information & Advice)	0	1,098,210	0	0	1,098,210
283,980	Primary (e.g Vol Sector - Specialist Services)	0	200,000	0	0	200,000
3,177,020 2,192,660	Secondary (e.g. OP HRS, AMH Befriending, Other Vol) Tertiary (Eg. Homeless, Offenders, Dom Violence Services)	0 0	4,396,990 2,186,000	-1,138,390 -85,000	0	3,258,600 2,101,000
159,290	Commissioning Support & Engagement	0	128,800	-05,000	0	128,800
-516,000	Housing Related Support Income	0	0	-537,000	0	-537,000
16,021,800	TOTAL	6,099,700	13,888,030	-4,547,640	0	15,440,090
	Locality teams (Assessment & Review and other direct services)					
4,215,250 4,050,170	PCS Locality teams and managers PI Locality teams and managers	4,809,910 4,270,290	257,570 495,960	-543,340 -116,000	-81,700 -280,000	4,442,440 4,370,250
2,529,630	Adult Mental Health (AMH)	3,042,810	222,510	-771,640	-3,640	2,490,040
429,850	Deprivation of Liberty Safeguards (DOLS)	388,790	573,970	-142,670	0	820,090
281,070 0	Emergency Duty Team (EDT) Crisis Response	61,590 843.860	181,500	-2,000,560	0	243,090 0
11,505,970	TOTAL	13,417,250	1,156,700 2,888,210	-3,574,210	-365,340	12,365,910
		,,	,,	,,	,	,,-10
	Care Act	0.070.400	4 000 000	0.400.400		
0 972,880	Care Act Implementation Carers	2,076,100 0	1,386,080 1,618,660	-3,462,180 -720,590	0 0	0 898,070
972,880	TOTAL	2,076,100	3,004,740	-4,182,770	0	898,070
4 000 000	Inhouse Provider Services	4 000 000	207 440	242.000	62 500	4 202 770
4,238,630 4,251,670	Supported Living, Residential and Short Breaks CLC / Day Services	4,280,830 4,661,770	327,440 457,530	-242,000 -861,400	-63,500 0	4,302,770 4,257,900
405,750	Shared Lives team	339,400	66,380	-4,750	0	401,030
66,600 58,220	Direct Payments Payroll Team Other funded services (eg Workstep, LTC)	62,420 434,270	2,450 45,600	- 4 65,670	0	64,870 14,200
9,020,870	TOTAL	9,778,690	899,400	-1,573,820	-63,500	9,040,770
			,	.,,	,	-,,
07.050.040	Demand led commissioned services		00 000 000	00 000 000		07.040.000
37,853,310 839,430	Residential Shared Lives Residential	0	66,866,000 1,445,000	-28,923,000 -507,000	0	37,943,000 938.000
4,582,580	Nursing	0	8,391,000	-3,744,000	0	4,647,000
12,318,000	Supported Living	0	13,039,000	0	0	13,039,000
23,703,000 22,816,050	Home Care Direct Cash Payments	0	26,570,580 25,606,690	0	0	26,570,580 25,606,690
4,055,000	Community Life Choices (CLC)	0	4,065,000	0	0	4,065,000
347,550	Shared lives - CLC	0	574,000	0	0	574,000
283,850 -12,978,780	Community meals Community Income	0 0	373,500 0	-208,800 -15,138,080	0	164,700 -15,138,080
93,819,990	TOTAL	0	146,930,770	-48,520,880	0	98,409,890
-5,820,670	Better Care Fund (balance)	345,000	12,966,800	-27,460,400	-562,600	-14,711,200
0,020,010		0.10,000	.2,000,000	21,100,100	552,555	, ,200
	Management and Support					
889,630 1,768,650	Director and Senior Mgt Business Support	583,410 2,125,570	209,440 656,720	-2,890 -3,130	-11,000 -1,011,060	778,960 1,768,100
717,900	Commissioning and Market Development	927,770	32,160	-162,620	-35,000	762,310
898,820	Compliance	1,152,830	74,880	-318,810	0	908,900
1,387,780 0	Community Care Finance IT & Information / IAS implementation	1,607,240 315,000	43,970 204,110	-77,060 -4,020	-46,290 0	1,527,860 515,090
5,662,780	TOTAL	6,711,820	1,221,280	-568,530	-1,103,350	6,261,220
-432,000	Unallocated efficiencies - 14/15 comparison only	0	0	0	0	0
130,751,620	TOTAL ASC	38,428,560	181,799,230	-90,428,250	-2,094,790	127,704,750
0.004.000	Communities and Wellbeing	0.050.070	400 700	004.700		0.507.700
2,901,260 915,060	Library Sites Heritage, Museums & Records Office & Enterprise	2,958,670 1,645,010	433,790 781,200	-804,700 -1,372,550	0 -52,000	2,587,760 1,001,660
304,860	Modernising Services & Leics Care Online	187,780	126,190	-3,320	0	310,650
635,620	C&W Senior Management / General	606,260	29,130	0 510 500	-66,560 46,000	568,830
243,000 1,348,080	Lifelong Learning Resource & Collections	632,670 424,120	198,320 926,760	-519,500 -7,000	-46,000 0	265,490 1,343,880
0	Externally Funded Projects	270,970	355,980	-524,120	-102,830	0
-500	Adult Learning	3,550,230	1,036,220	-4,533,140	-53,310	530,000
6,347,380	Efficiencies still to allocate in 15/16 TOTAL C&W	-530,000 9,745,710	3,887,590	-7,764,330	- 320,700	-530,000 5,548,270
0,041,000		5,175,110	5,001,000	1,104,000	-020,100	0,040,210
137,099,000	TOTAL A&C	48,174,270	185,686,820	-98,192,580	-2,415,490	133,253,020
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PUBLIC HEALTH DEPARTMENT

Budget 2014/15 £		Employees £	Running Expenses £	External Income £	Internal Income £	Net Total £
	PUBLIC HEALTH					
-21,862,600	Public Health Ring-Fenced Grant	0	0	-25,131,950	0	-25,131,950
1,774,160	Public Health Leadership	1,936,400	605,670	-131,400	-173,620	2,237,050
4,670,020	Sexual Health	0	4,479,820	0	0	4,479,820
0	Teenage Pregnancy	0	93,370	0	0	93,370
750,000	NHS Health Check programme	0	750,000	0	0	750,000
210,000	Health Protection	0	190,000	0	0	190,000
799,000	Obesity Programmes	0	736,000	0	0	736,000
941,700	Physical Activity	0	951,790	0	0	951,790
5,055,430	Substance Misuse	0	4,771,700	0	0	4,771,700
2,322,730	Smoking & Tobacco	0	1,754,300	0	0	1,754,300
3,041,000	Childrens Public Health 5-19	0	2,858,000	0	0	2,858,000
0	0-5 Health Visitor Service	0	3,202,000	0	0	3,202,000
1,637,160	Public Health Other Commissioned Activity	0	689,960	0	0	689,960
661,400	Leicester-Shire and Rutland Sport	864,370	1,943,780	-1,237,810	-902,380	667,960
0	TOTAL PUBLIC HEALTH	2,800,770	23,026,390	-26,501,160	-1,076,000	-1,750,000

ENVIRONMENT & TRANSPORT

Budget 2014/15		Employees	Running Expenses	External Income	Internal Income	Net Total
£		£	£	£	£	£
	HIGHWAYS &TRANSPORTATION					
6,545,600	Staffing & Admin. Costs	12,746,100	1,181,400	-3,107,000	-4,617,100	6,203,400
	Highway Maintenance					
4,695,700	Structural Maintenance	0	3,277,600	0	0	3,277,600
1,722,100	Safety Maintenance	0	1,672,000	0	0	1,672,000
1,905,000	Environmental Maintenance	0	1,596,000	0	0	1,596,000
197,000	Other Maintenance	0	149,000	0	0	149,000
3,482,700	Street Lighting Maintenance	0	3,202,700	0	0	3,202,700
1,578,500	Winter Maintenance	0	1,577,900	0	0	1,577,900
0	Rechargeable Works	0	60,000	-60,000	0	0
-404,700	Contribution From Leicestershire Highway Operations	7,092,900	10,438,300	-3,000,000	-15,086,000	-554,800
0	Civil Parking Enforcement	0	967,800	-967,800	0	0
	Traffic Strategy					
87,000	LTP Monitoring	0	147,000	-1,500	-100,000	45,500
312,500	Traffic Management Maintenance	0	312,500	-89,000	0	223,500
	Traffic Controls					
783,300	Urban Traffic control	0	783,200	0	0	783,200
235,500	Traffic Control (contribution to city)	0	265,500	0	0	265,500
	Traffic Safety					
232,700	Road Safety	123,400	212,700	-103,800	0	232,300
51,700	Community Speed Watch	47,500	23,000	-17,800	0	52,700
0	Speed Awareness	136,300	884,500	-1,020,800	0	0
200,300	Safety Camera	0	25,000	-25,000	0	0
	Passenger Transport					
3,107,500	Public Bus Services	0	4,457,100	-1,183,500	-438,200	2,835,400
5,747,300	Concessionary Travel & Joint Arrangements	0	15,359,200	-9,761,900	0	5,597,300
5,569,300	Mainstream School Transport	0	5,786,300	-705,000	0	5,081,300
6,522,500	Special Educational Needs	0	6,622,300	0	-79,700	6,542,600
3,303,700	Social Care transport	0	3,178,700	0	0	3,178,700
288,400	Fleet Transport	3,234,000	1,672,400	-434,800	-4,183,300	288,300
243,000	Travel Choice & Access	0	503,200	-260,200	0	243,000
75,600	Blue badge Scheme	0	195,600	-120,000	0	75,600
46,482,200	TOTAL	23,380,200	64,550,900	-20,858,100	-24,504,300	42,568,700
	MANAGEMENT AND SUPPORT SERVICES					
799,200	Staffing & Admin. Costs	780,400	26,800	0	-8,600	798,600
	Departmental Costs:					
149,400	Departmental General Expenditure	0	149,300	0	0	149,300
212,600	Improved Information Systems	0	212,600	0	0	212,600
1,161,200	TOTAL	780,400	388,700	0	-8,600	1,160,500
47,643,400	TOTAL HIGHWAYS & TRANSPORT	24,160,600	64,939,600	20,858,100	-24,512,900	43,729,200

ENVIRONMENT & TRANSPORT

Budget 2014/15 £		Employees £	Running Expenses £	External Income £	Internal Income £	Net Total £
L	WASTE MANAGEMENT & ENVIRONMENT	Ł	L	L	L	L
1,670,800	Staffing & Admin. Costs	1,403,800	222,800	-79,400	-72,000	1,475,200
	Disposal Contracts					
6,278,600	Landfill	0	6,375,000	0	0	6,375,000
8,997,400	Treatment Contracts	0	9,169,700	0	0	9,169,700
1,517,800	Composting Contracts	0	963,400	0	0	963,400
3,496,100	Recycling & Household Waste Sites	0	3,391,100	0	0	3,391,100
1,195,800	Haulage & Waste Transfer	0	1,020,800	0	0	1,020,800
-938,900	Income	0	0	-1,056,100	0	-1,056,100
217,900	Waste Strategy & Initiatives	0	217,900	0	0	217,900
5,554,100	Recycling & Reuse Credits	0	4,194,200	0	0	4,194,200
40,400	Partnership	74,400	42,400	-70,000	0	46,800
28,030,000	TOTAL ENVIRONMENT	1,478,200	25,597,300	-1,205,500	-72,000	25,798,000
75,673,400	TOTAL ENVIRONMENT AND TRANSPORT	25,638,800	90,536,900	-22,063,600	-24,584,900	69,527,200

CHIEF EXECUTIVES DEPARTMENT

Budget 2014/15 £		Employees £	Running Expenses £	External Income £	Internal Income £	Net Total £
	DEMOCRATIC SERVICES, ADMIN & CIVIC AFFAIRS					
1,356,220	Democratic Services and Administration	1,236,510	153,930	-20,880	-13,660	1,355,900
115,100	Subscriptions	0	114,000	0	0	114,000
232,640	Civic Affairs	50,480	194,100	-40,000	0	204,580
1,703,960	TOTAL	1,286,990	462,030	-60,880	-13,660	1,674,480
1,505,280	LEGAL SERVICES	1,922,300	183,390	-304,500	-373,620	1,427,570
5,125,060	STRATEGY, PARTNERSHIPS & COMMUNITIES	2,712,050	2,549,920	-697,000	-504,630	4,060,340
	REGULATORY SERVICES					
1,528,150	Trading Standards	1,485,620	326,410	-176,820	-168,300	1,466,910
773,840	Coroners	148,450	723,050	-35,900	0	835,600
27,850	Registrars	738,220	83,480	-920,830	0	-99,130
2,329,840	TOTAL	2,372,290	1,132,940	-1,133,550	-168,300	2,203,380
545,600	PLANNING, HISTORIC & NATURAL ENVIRONMENT	860,180	138,860	-490,570	-23,930	484,540
211,190	DEPARTMENTAL ITEMS	0	22,690	0	0	22,690
11,420,930	TOTAL CHIEF EXECUTIVES	9,153,810	4,489,830	-2,686,500	-1,084,140	9,873,000

CORPORATE RESOURCES DEPARTMENT

Hamma Audit Audi	Budget 2014/15 £		Employees £	Running Expenses £	External Income £	Internal Income £	Net Total £
14.03.890		STRATEGIC FINANCE & PROPERTY					
2,746,840	413,920	Internal Audit	563,000	8,320	-207,000	-23,000	341,320
1,074.540 TOTAL	1,403,890	Insurance	247,810	2,532,160	-124,100	-1,274,750	1,381,120
CUSTOMER SERVICES & OPERATIONS	2,574,640	Accounting	2,736,540	145,240	-203,200	-63,310	2,615,270
CUSTOMER SERVICES & OPERATIONS	1,074,540	Strategic Property	942,240	447,800	-41,500	-182,140	1,166,400
1,826,300 Customer Services 1,915,670 91,180 0 -93,000 1,913,850 -56,490 Pensions 743,000 55,7000 -1,356,560 0 -56	5,466,990	TOTAL	4,489,590	3,133,520	-575,800	-1,543,200	5,504,110
1,826,300 Customer Services 1,915,670 91,180 0 -93,000 1,913,850 -56,490 Pensions 743,000 55,7000 -1,356,560 0 -56		CUSTOMED SEDVICES & ODEDATIONS					
Section	1 826 300		1 015 670	01 190	0	03 000	1 013 850
7,332,590 Operational IT			, ,	,	_	,	, ,
-199,850 Central Print	,		,	,	, ,	_	,
Composition	, ,			, ,	,	, ,	
Top-entional Property: Top-enty Management & Business Support 630,440 189,810 -1,500 -31,560 787,190	,		,	,	,	,	,
A16,030	-160,000		7,061,990	0,751,010	-9,913,000	-4,754,900	-634,300
Residential Resources 1,694,880 198,380 -646,260 -515,370 731,63	707,620	Property Management & Business Support	630,440	189,810	-1,500	-31,560	787,190
109,380	416,030	Sites Development & Supported Employment	828,420	745,400	-590,000	-705,000	278,820
540,630 Country Parks & Forestry 514,750 459,850 -339,130 -102,000 533,470 143,940 Residential & Conference Services 736,060 602,270 -960,770 -477,540 -99,80 -890,20 Industrial Properties and Farms 100,400 1,913,950 -2,646,000 -55,000 -686,650 18,546,060 TOTAL 20,590,550 23,402,880 -17,906,310 -9,436,060 16,651,060 **B10,680 Human Resources 1,694,880 198,380 -646,260 -515,370 731,630 491,880 Health & Safety 622,300 87,950 0 -296,800 413,450 2,597,640 Learning & Development 1,616,440 1,456,280 -386,570 -318,170 2,367,980 689,290 Procurement & Resilience 1,152,510 63,280 -481,650 -75,600 658,540 1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,982,520 TOTAL 8,529,020 2,371,880 <td>8,576,730</td> <td>Facilities Management, Utilities, Rates & Maintenance</td> <td>2,195,270</td> <td>7,922,950</td> <td>-923,480</td> <td>-1,350,500</td> <td>7,844,240</td>	8,576,730	Facilities Management, Utilities, Rates & Maintenance	2,195,270	7,922,950	-923,480	-1,350,500	7,844,240
143,940 Residential & Conference Services 736,060 602,270 -960,770 -477,540 -99,980 -690,820 Industrial Properties and Farms 100,400 1,913,950 -2,646,000 -55,000 -686,650 18,546,060 TOTAL 20,590,550 23,402,880 -17,906,310 -9,436,060 16,651,060 PEOPLE, PROCUREMENT & TRANSFORMATION Human Resources 1,694,880 198,380 -646,260 -515,370 731,630 491,880 Health & Safety 622,300 87,950 0 -296,800 413,450 2,597,640 Learning & Development 1,616,440 1,456,280 -386,570 -318,170 2,367,980 689,290 Procurement & Resilience 1,152,510 63,280 -481,650 -75,600 658,540 1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,882,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 0 609,690 0 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310	109,380	Travellers Sites & Services	186,750	43,060	-162,480	-5,000	62,330
R-690,820 Industrial Properties and Farms 100,400 1,913,950 -2,646,000 -55,000 -686,650 18,546,060 TOTAL 20,590,550 23,402,880 -17,906,310 -9,436,060 16,651,060 R-686,650 R-686,060 R-686,0	540,630	Country Parks & Forestry	514,750	459,850	-339,130	-102,000	533,470
TOTAL 20,590,550 23,402,880 -17,906,310 -9,436,060 16,651,060	143,940	Residential & Conference Services	736,060	602,270	-960,770	-477,540	-99,980
PEOPLE, PROCUREMENT & TRANSFORMATION 810,680 Human Resources 1,694,880 198,380 -646,260 -515,370 731,630 491,880 Health & Safety 622,300 87,950 0 -296,800 413,450 2,597,640 Learning & Development 1,616,440 1,456,280 -386,570 -318,170 2,367,980 689,290 Procurement & Resilience 1,152,510 63,280 -481,650 -75,600 658,540 1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,982,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 STRATEGIC INFORMATION & TECHNOLOGY 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890	-690,820	Industrial Properties and Farms	100,400	1,913,950	-2,646,000	-55,000	-686,650
810,680 Human Resources 1,694,880 198,380 -646,260 -515,370 731,630 491,880 Health & Safety 622,300 87,950 0 -296,800 413,450 2,597,640 Learning & Development 1,616,440 1,456,280 -386,570 -318,170 2,367,980 689,290 Procurement & Resilience 1,152,510 63,280 -481,650 -75,600 658,540 1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,982,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860	18,546,060	TOTAL	20,590,550	23,402,880	-17,906,310	-9,436,060	16,651,060
810,680 Human Resources 1,694,880 198,380 -646,260 -515,370 731,630 491,880 Health & Safety 622,300 87,950 0 -296,800 413,450 2,597,640 Learning & Development 1,616,440 1,456,280 -386,570 -318,170 2,367,980 689,290 Procurement & Resilience 1,152,510 63,280 -481,650 -75,600 658,540 1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,982,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860		PEOPLE PROCUREMENT & TRANSFORMATION					
491,880 Health & Safety 622,300 87,950 0 -296,800 413,450 2,597,640 Learning & Development 1,616,440 1,456,280 -386,570 -318,170 2,367,980 689,290 Procurement & Resilience 1,152,510 63,280 -481,650 -75,600 658,540 1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,982,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 STRATEGIC INFORMATION & TECHNOLOGY 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS<	810 680	•	1 694 880	198 380	-646 260	-515 370	731 630
2,597,640 689,290 Learning & Development Procurement & Resilience 1,616,440 1,152,510 1,456,280 63,280 -386,570 -481,650 -318,170 -75,600 2,367,980 658,540 1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,982,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 1,246,270 2,162,340 Communications Strategic ICT 1,085,940 2,346,950 304,820 966,620 -22,000 -566,930 -171,510 -600,000 1,197,250 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310	,		, ,		,		
689,290 1,393,030	,		,	,	_	,	
1,393,030 Transformation Unit 3,442,890 565,990 -161,570 -2,454,420 1,392,890 5,982,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 STRATEGIC INFORMATION & TECHNOLOGY 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310	, ,		, ,	, ,	,		, ,
5,982,520 TOTAL 8,529,020 2,371,880 -1,676,050 -3,660,360 5,564,490 STRATEGIC INFORMATION & TECHNOLOGY 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310	,		, ,			,	
STRATEGIC INFORMATION & TECHNOLOGY 1,246,270 Communications 1,085,940 304,820 -22,000 -171,510 1,197,250 2,162,340 Strategic ICT 2,346,950 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310 1,246,240 3,432,8							
1,246,270 2,162,340 Communications Strategic ICT 1,085,940 2,346,950 304,820 966,620 966,620 966,620 -566,930 -600,000 2,146,640 -171,510 2,146,640 966,620 -566,930 -600,000 2,146,640 3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310		-	-,,-	,- ,	,,	.,,	.,,
2,162,340 3,408,610 Strategic ICT TOTAL 2,346,950 3,432,890 966,620 1,271,440 -566,930 -566,930 -600,000 -771,510 2,146,640 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310		STRATEGIC INFORMATION & TECHNOLOGY					
3,408,610 TOTAL 3,432,890 1,271,440 -588,930 -771,510 3,343,890 1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310	1,246,270	Communications			-22,000	-171,510	
1,264,100 EAST MIDLANDS SHARED SERVICES 4,076,950 1,792,780 -4,244,860 -170,770 1,454,100 365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310		Strategic ICT	2,346,950	966,620	-566,930	-600,000	2,146,640
365,800 CORPORATE PROJECTS 0 609,690 0 0 609,690 834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310	3,408,610	TOTAL	3,432,890	1,271,440	-588,930	-771,510	3,343,890
834,560 MANAGEMENT & SUPPORT 759,690 38,510 -1,890 0 796,310	1,264,100	EAST MIDLANDS SHARED SERVICES	4,076,950	1,792,780	-4,244,860	-170,770	1,454,100
	365,800	CORPORATE PROJECTS	0	609,690	0	0	609,690
35,868,640 TOTAL CORPORATE RESOURCES 41,878,690 32,620,700 -24,993,840 -15,581,900 33,923,650	834,560	MANAGEMENT & SUPPORT	759,690	38,510	-1,890	0	796,310
	35,868,640	TOTAL CORPORATE RESOURCES	41,878,690	32,620,700	-24,993,840	-15,581,900	33,923,650

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